



# Indonesia and Vietnam power markets design, RES trends, FDI attractiveness

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# Enel leadership in the new energy world



*1st network operator<sup>1</sup>*



**73 mn end users**

*World's largest player in renewables<sup>2</sup>*



**46 GW capacity**

*Largest retail customer base worldwide<sup>3</sup>*



**70 mn customers**

*Active in 5 continents*



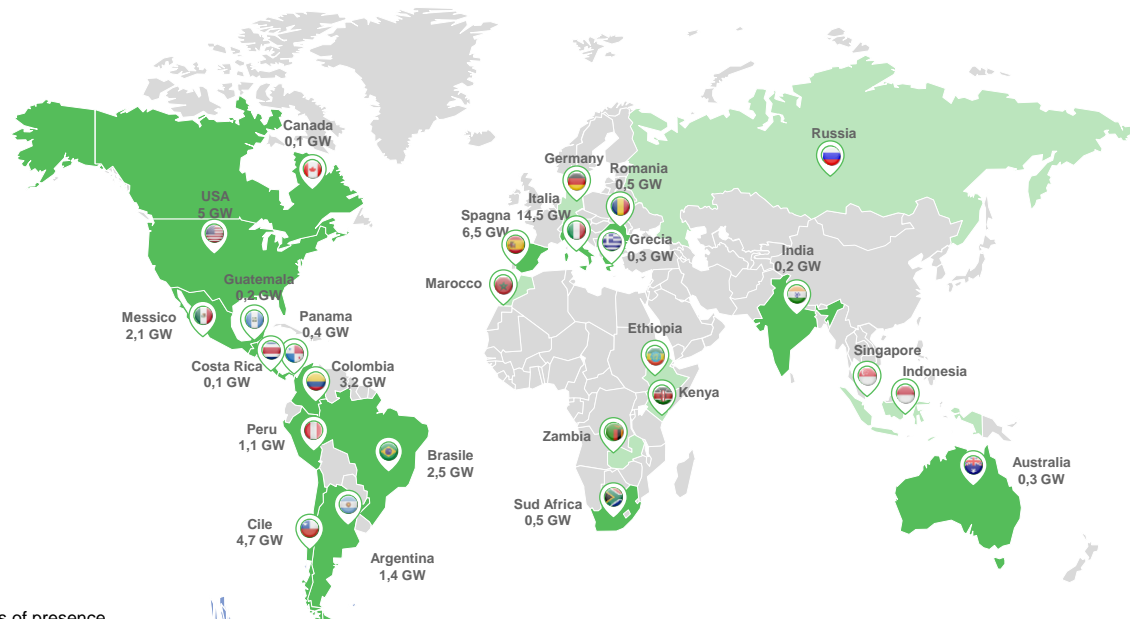
**32 countries**

Data updated to 31.12.2019

1. By number of end users. Publicly owned operators not included
2. By installed capacity. It includes managed capacity for 3.7 GW
3. Including customers of free and regulated power and gas markets

# Enel Green Power

## Global Footprint



■ Countries of presence  
■ Countries with advanced stage of development



12.5  
Wind



4.6  
Solar



27.9  
Hydro



0.9  
Geo

Consolidated capacity (GW)

Key figures	2019
Capacity (GW)	46
Production (TWh)	100

Key financials (€bn)	2017
EBITDA	4.1
Opex	1.4
Maintenance capex	0.3
Growth capex	3.6

# Indonesia and Vietnam power markets design, RES trends, FDI's attractiveness



## Agenda



**Power Mix, Capacity Additions, RES Development Scenarios**



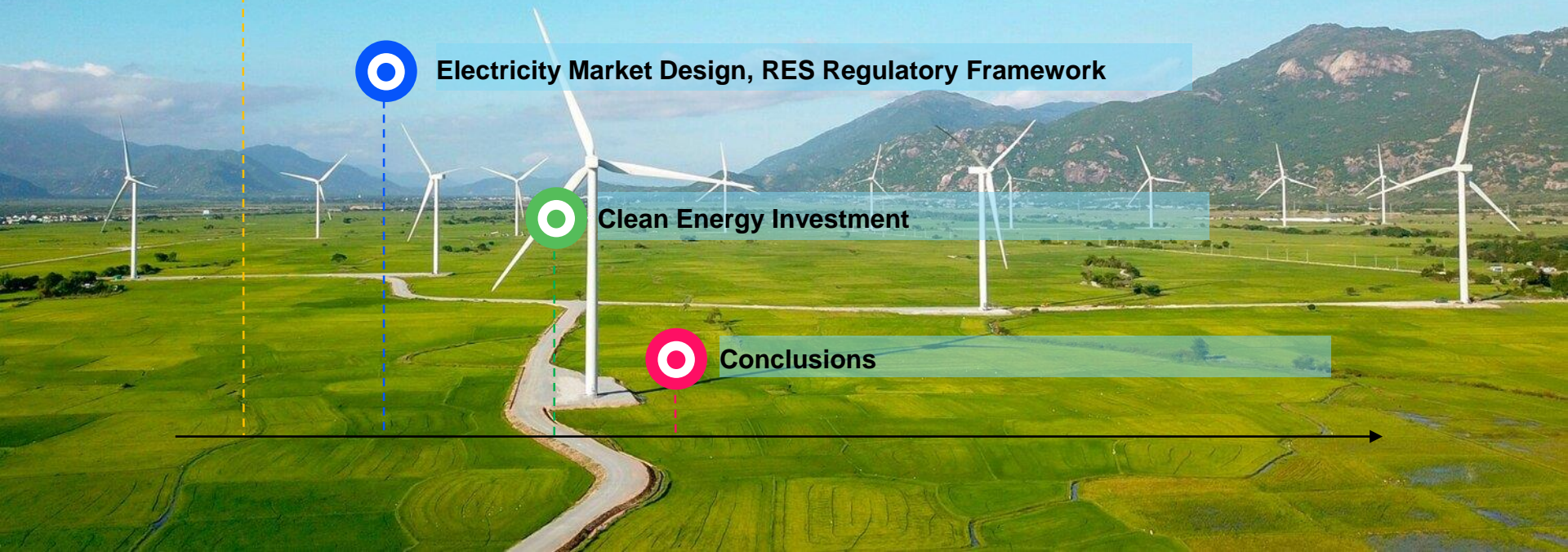
**Electricity Market Design, RES Regulatory Framework**



**Clean Energy Investment**



**Conclusions**



# Indonesia and Vietnam power markets design, RES trends, FDI attractiveness



Power Mix, Capacity Additions, RES Development Scenarios



Electricity Market Design, RES Regulatory Framework



Clean Energy Investment



Conclusions





# Indonesia and Vietnam at a glance

## Structural KPIs overview

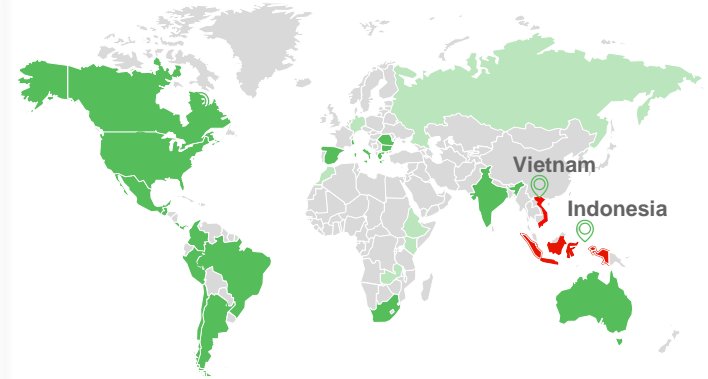


### Indonesia



### Vietnam

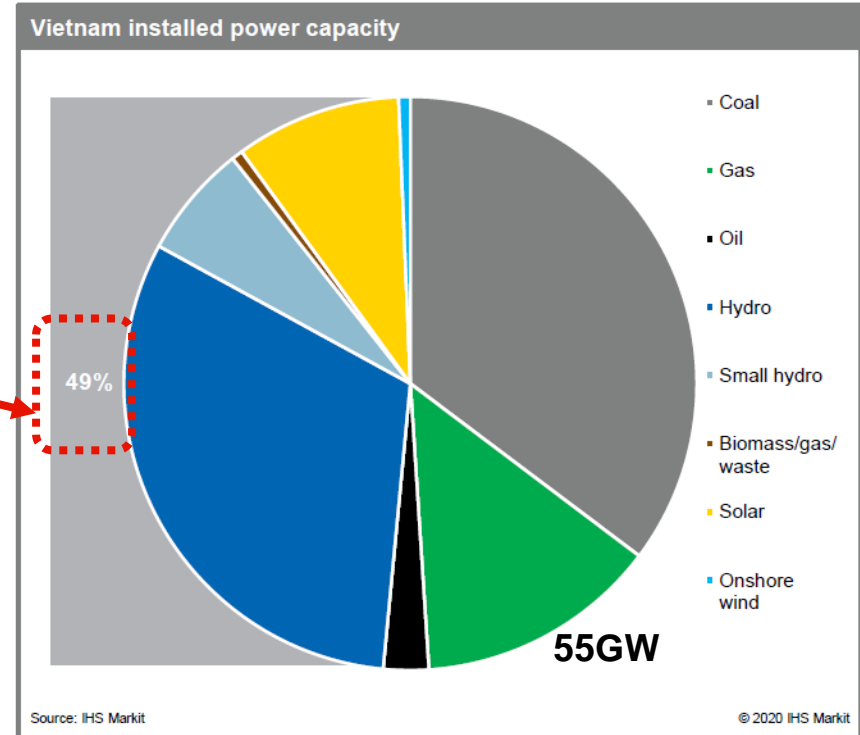
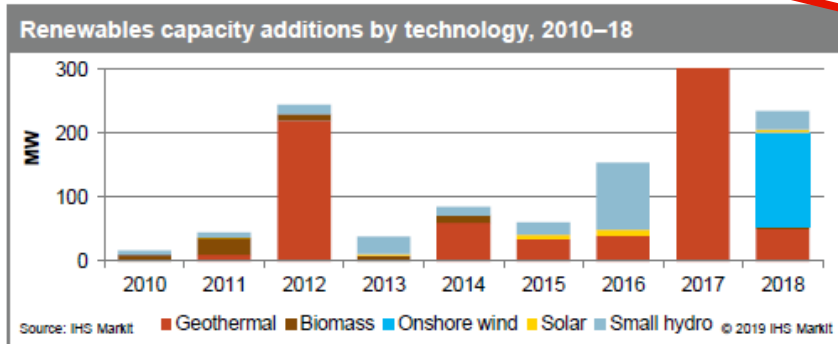
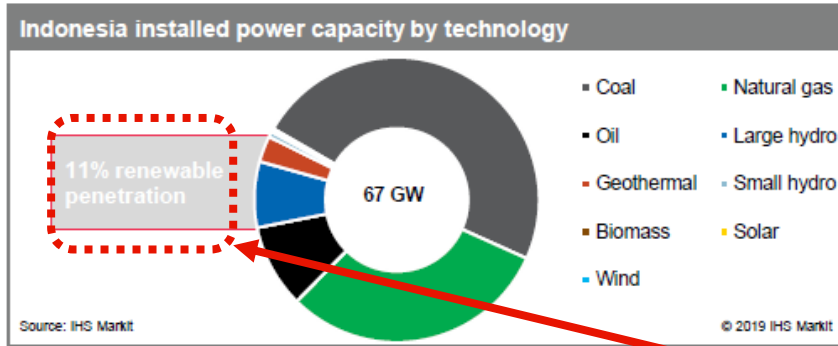
<b>Surface</b>	1,904,569 km <sup>2</sup>	331,210 km <sup>2</sup>
<b>Population</b>	267 mln	96 mln
<b>Population density</b>	138 cap/km <sup>2</sup>	314 cap/km <sup>2</sup>
<b>Median age</b>	47.3	30.5
<b>Urban population</b>	148 mln	36 mln
<b>GDP</b>	1.200 bn\$	245 bn\$
<b>GDP growth (2019 est.)</b>	+5%	+7.0%
<b>Credit Rating (Fitch)</b>	BBB	BB
<b>Per-capita GDP</b>	4.4 kUS\$	2.6 kUS\$
<b>CO2/pro capita</b>	2.1 tCO2/cap	2.2 tCO2/cap
<b>Total Installed Capacity</b>	67GW	55GW
<b>Electricity Demand</b>	260 TWh	200 TWh



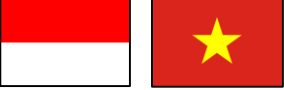
- Young and growing population.
- GDP growing double-digit since mid '80s and exceptionally robust through global downturns.
- Growing FDIs esp. in manufacturing (including relocations from China) pushing C&I power demand up.



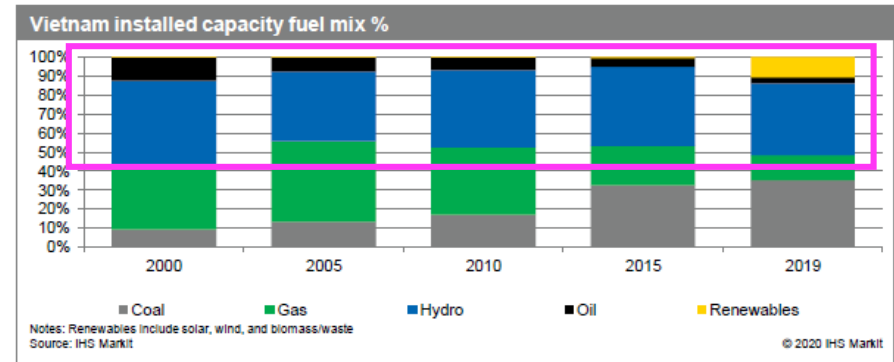
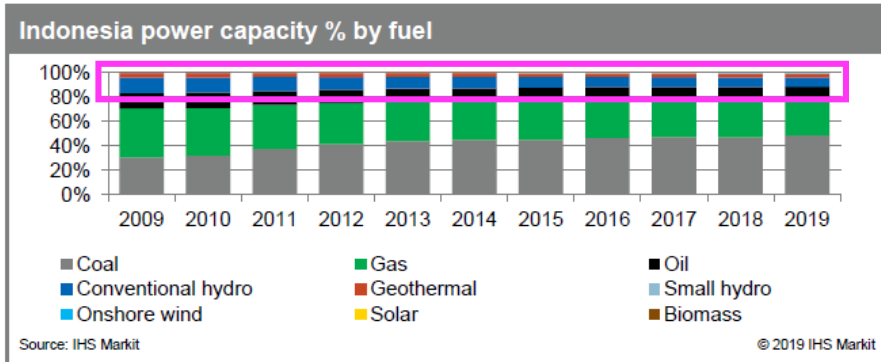
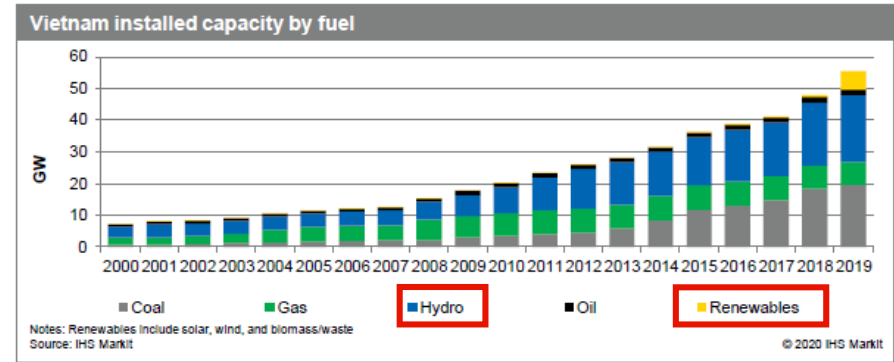
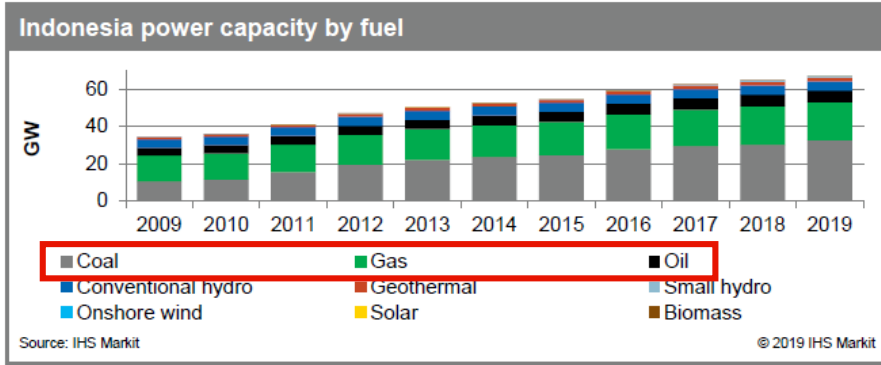
# Indonesia and Vietnam Renewables Penetration



+5GW in 18 months (2018-2019)

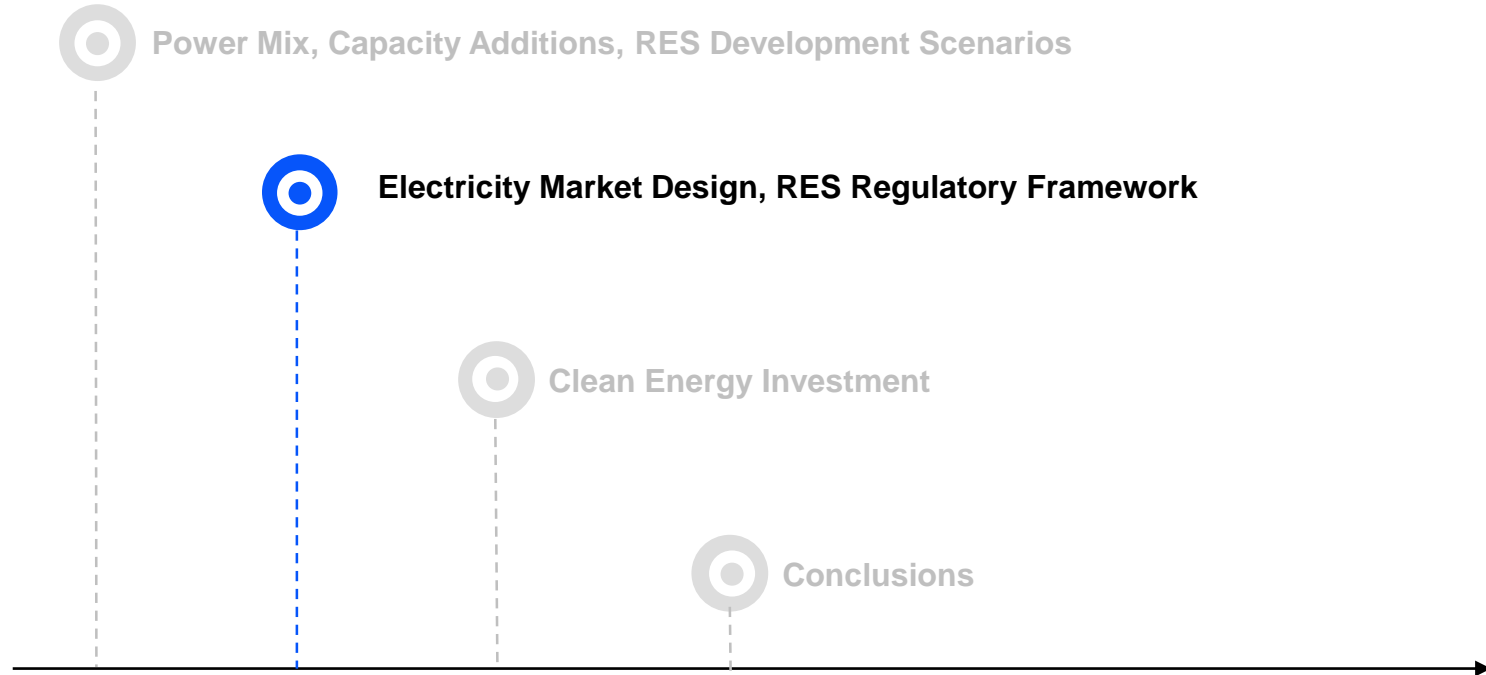


# Indonesia and Vietnam Installed Capacity by Fuel 2010-2020





# Vietnam and Indonesia power markets design, RES trends, FDIs attractiveness



# Market structure: Gencos, SMO, T&D, Retail



## Generation

EVN has more than 60% market share in generation.



## System Operation

EVN, through its subsidiaries, controls systems operation and acts as a single buyer of all generated electricity.

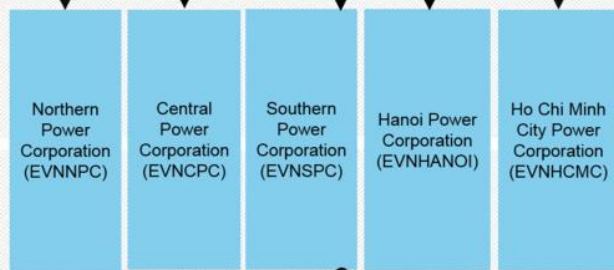


## Transmission

EVN has a monopoly on transmission, distribution and retail of electricity through various subsidiaries.



## Distribution



## Sales/Retail

## Consumption



■ Majority publicly owned
 ■ Majority privately owned
  Mixed ownership
   
 ● Power Seller → Power Buyer

## Generation

PLN controls 74% of the generation assets. Independent Power Producers provide only a quarter of the total capacity



## System Operation

PLN is the only system operator

## Transmission

PLN owns and operates all transmission network

## Distribution

PLN owns and operate all distribution network

## Sales/Retail

There are no private retailers. PLN provide electricity retail services to all grid-connected consumers

## Consumption



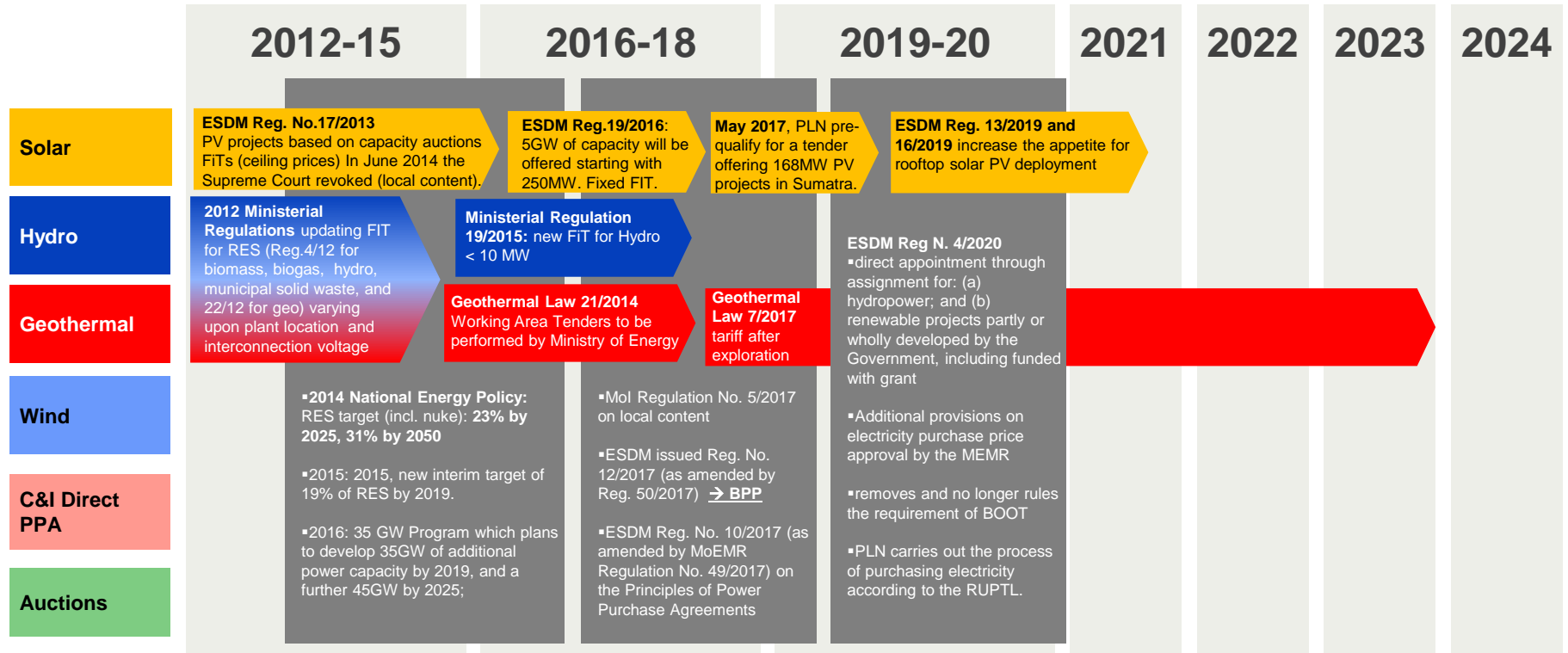
■ Majority publicly owned
 ■ Majority privately owned
  Mixed ownership
   
 ● Power Seller → Power Buyer

Regulator: MEMR (Ministry of Energy and Mineral Resources)

Source: BNEF 2020

# Indonesia RES Support Policies

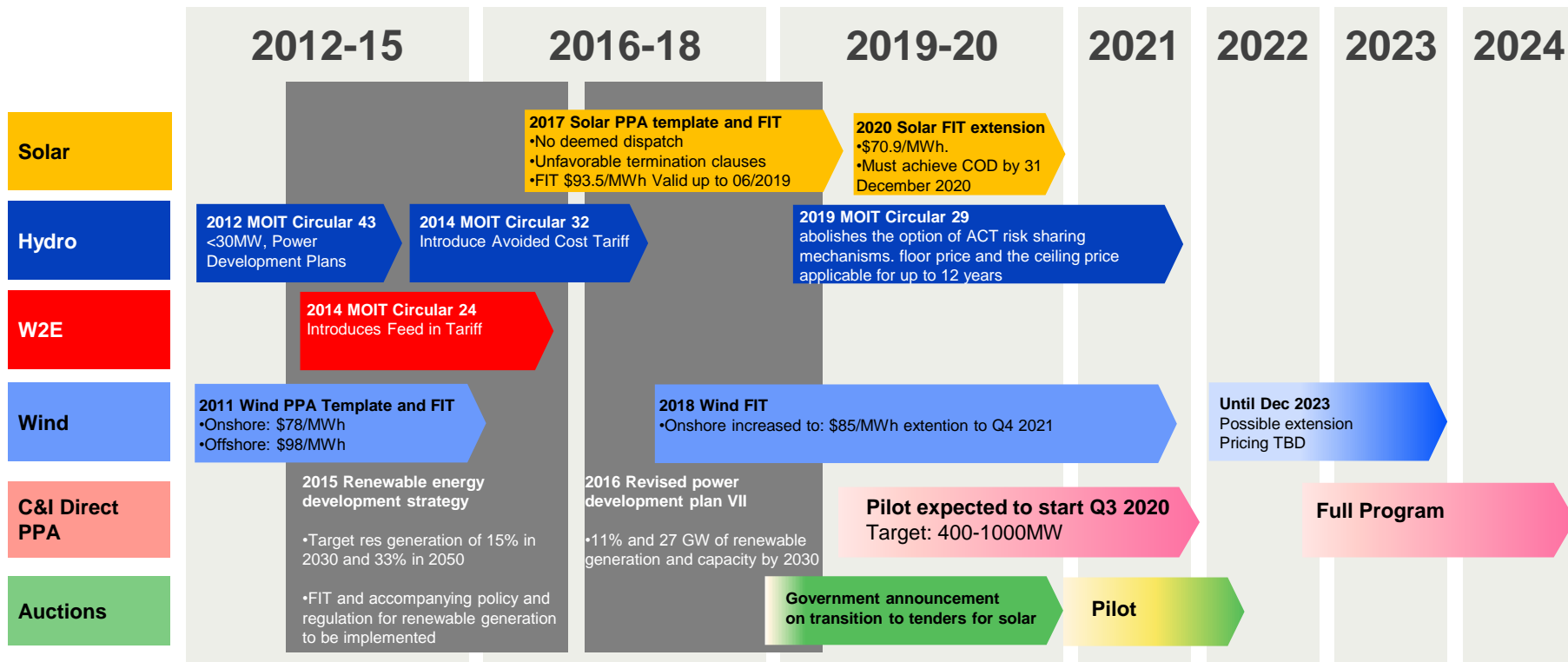
## Latest Decisions and Proposals



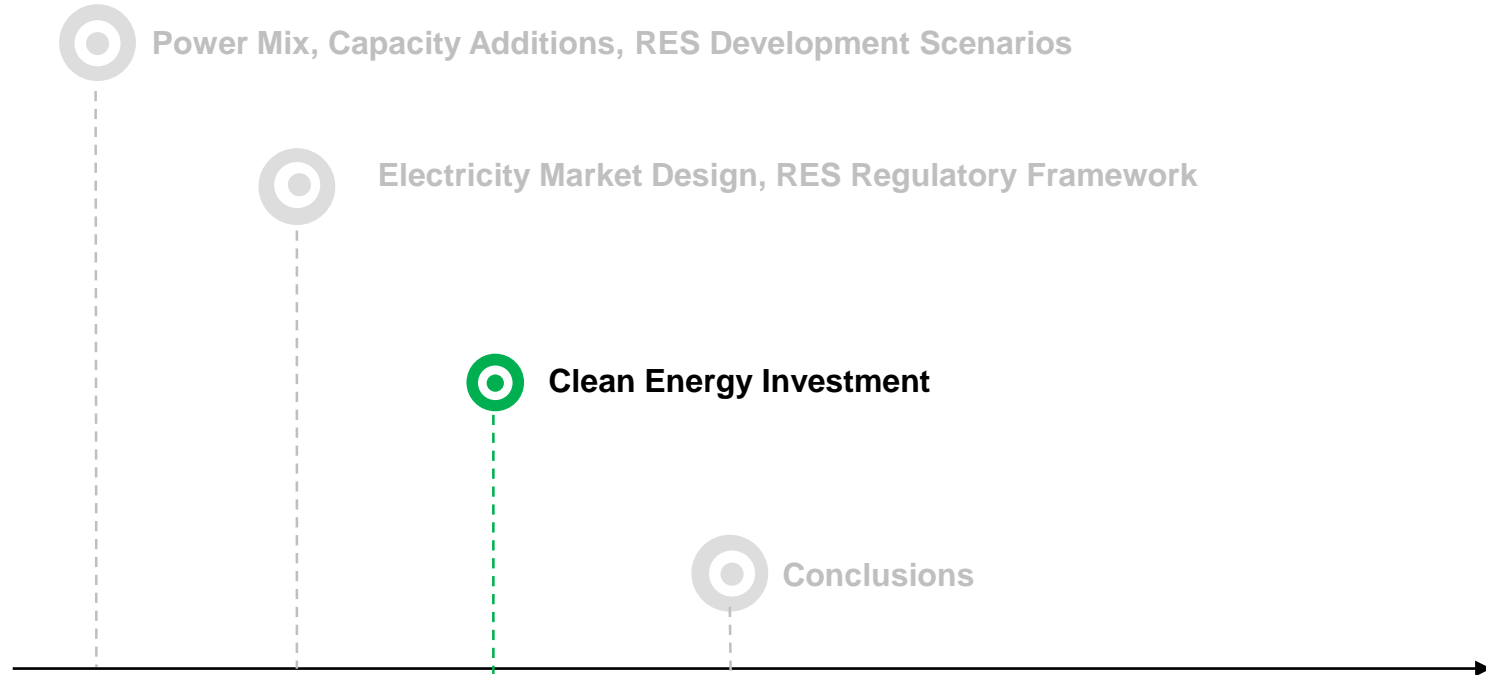


# Vietnam RES Support Policies

## Latest Decisions and Proposals

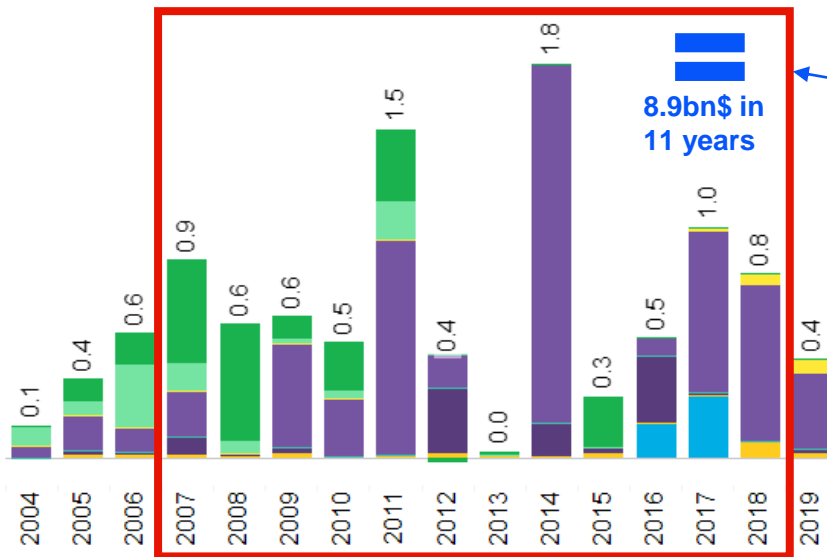


# Vietnam and Indonesia power markets design, RES trends, FDIs attractiveness

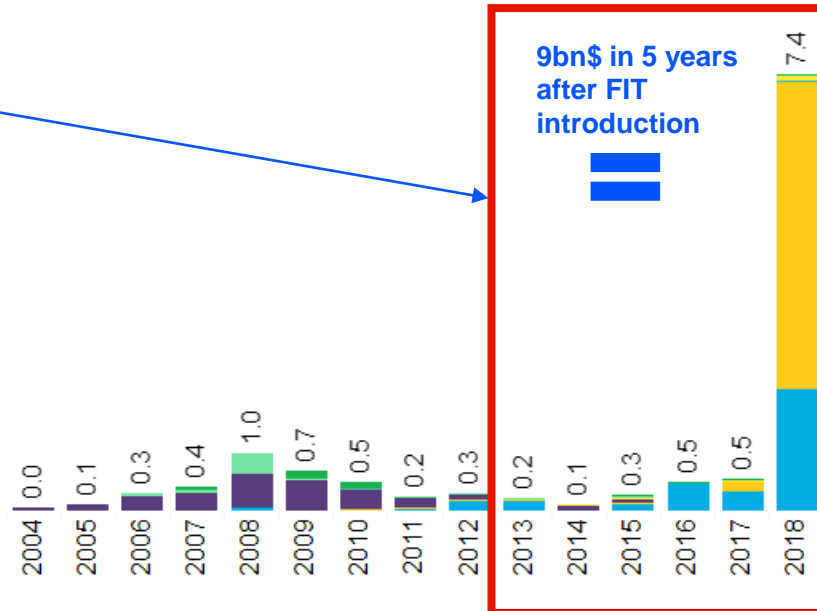




# Clean Energy Investment (\$bn)



- Sector
- Biofuels
  - Biomass & Waste
  - Energy smart technologies
  - Geothermal
  - Small hydro
  - Solar
  - Wind



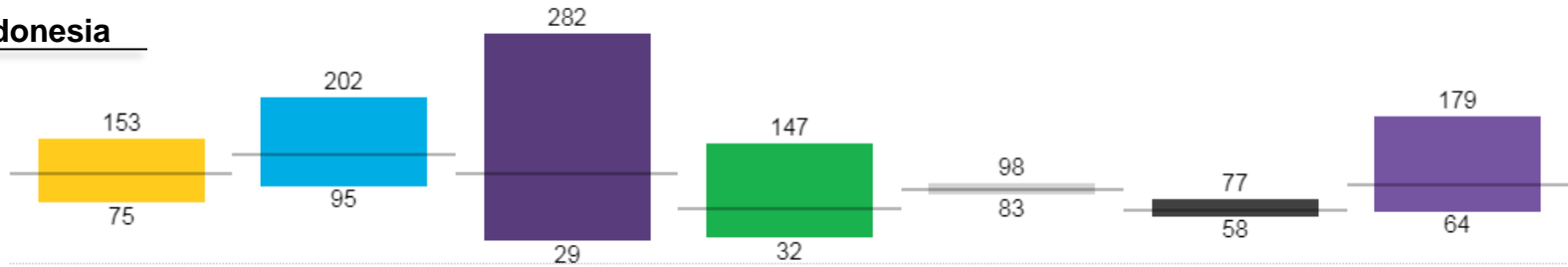
- Sector
- Biofuels
  - Biomass & Waste
  - Energy smart technologies
  - Low carbon services & support
  - Small hydro
  - Solar
  - Wind



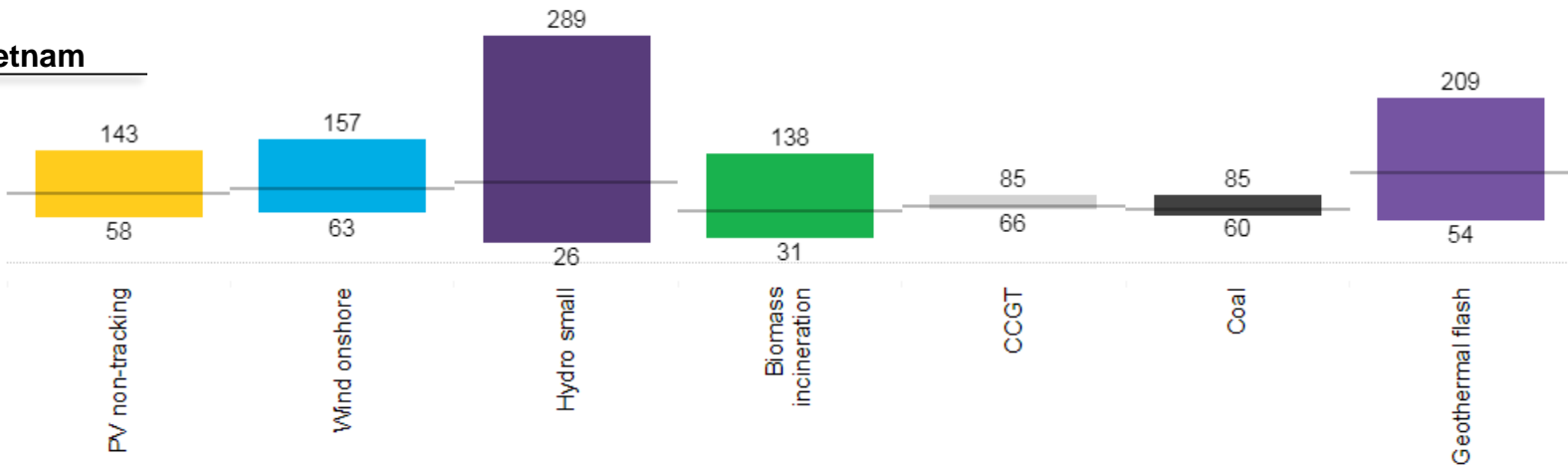
# BNEF's LCOE Comparison in H1 2020



## Indonesia

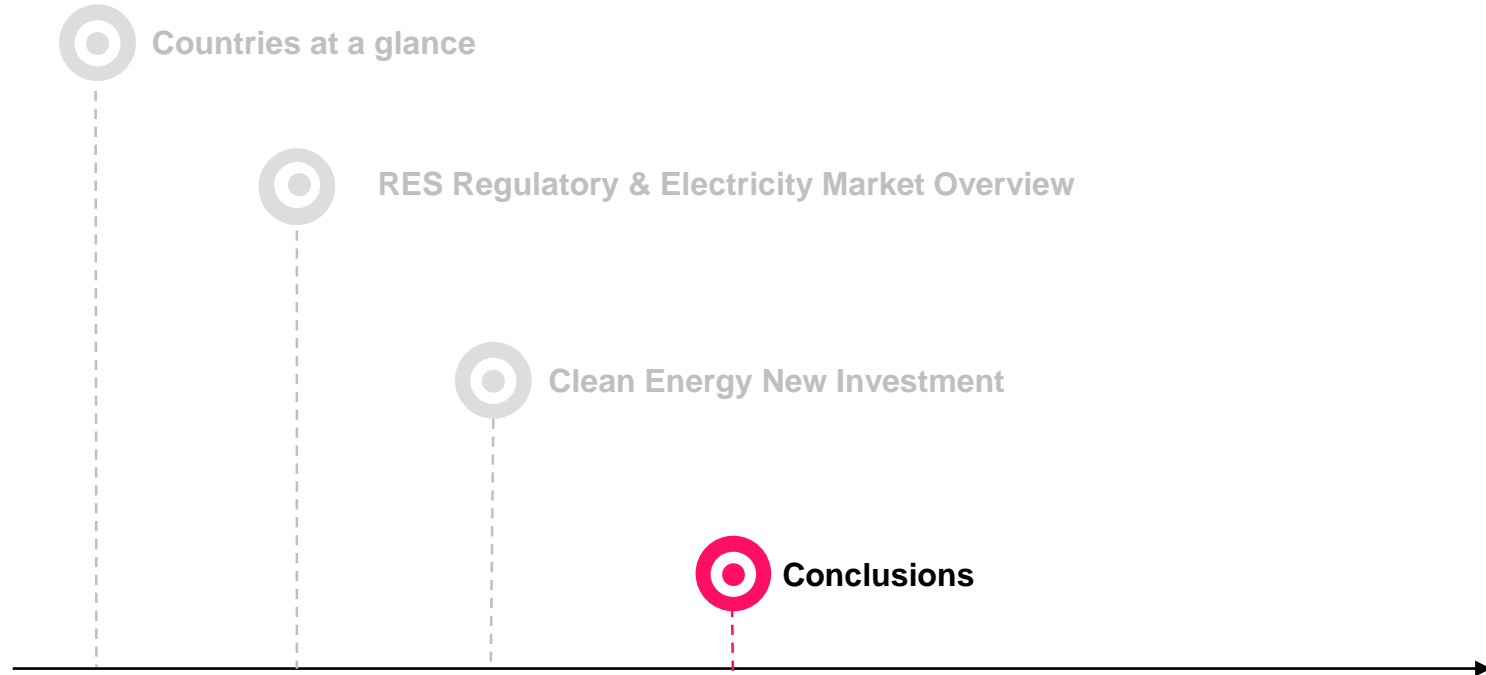


## Vietnam



Source: BNEF 2020

# Vietnam and Indonesia power markets design, RES trends, FDIs attractiveness







# Elements for a successful remuneration scheme



**Environmental factors:** Market conditions and RES strategic view

- 1) **Natural resource assessment.**
- 2) **Consistency of energy policy and stability of RES scheme rules.**

**Scheme factors:** remuneration conditions and other enablers and constraints

- 1) **Competitive tender process for generation quota allocation: in order to reduce the cost of electricity generation.**
- 2) **Predictably of investment return:** Fx currency risk mitigation, CPI tariff indexation, Payment Guarantee, Compensation on termination in case of Buyer's default, Change in Law and economical context, International Arbitration, Force Majeure, Guaranteed electricity off-take.
- 3) **Local content requirement** should be set consistent with the country's long term industrial plan and with its ability to provide service. Too strict and unsustainable requirement that also do not match the country's local industry landscape may deter investors as entry barrier.

**Execution factors:** technical perspective and process & governance

- 1) **Transmission grid requirement** has to match the long term RES strategy of the country. It's advisable to have grid connection time tables in place and also clarify which party bears which part of the grid connection costs.
- 2) **Central coordination** with a single point of reference for permitting and authorization: shifting the license allocation process from local authorities to centrally governed bodies reduces complexity.



# Highlight on Indonesia



1. Tenders' postponement and the government renegeing on awarded tariffs are sending mixed signals to the market.
2. Digitalization is required to increase efficiency and transparency allowing better allocation of resources (i.e. increased financial support to PLN).
3. A well-designed auction system provides scalable and cost-effective renewable energy programs. Comparisons with other countries' programs shall be taken with a pinch of salt (e.g. solar tariffs in UAE are not comparable to Indonesia's environment).
4. Until recently Indonesia had one of the best bankable PPAs among ASEAN countries. There's no reason that Indonesia cannot return to becoming the destination of choice for RES investment in the region.

# Back-up

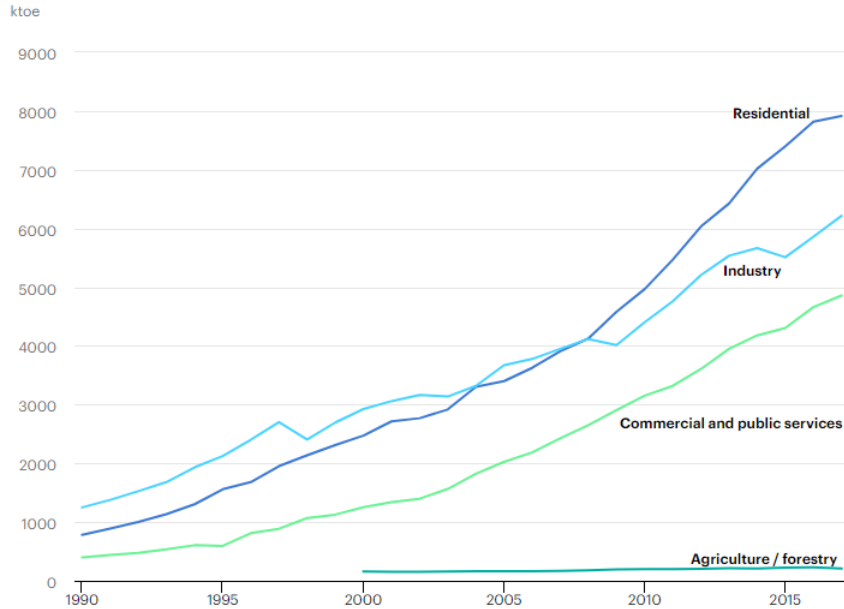




# Indonesia and Vietnam Electricity Final Consumption by Sector

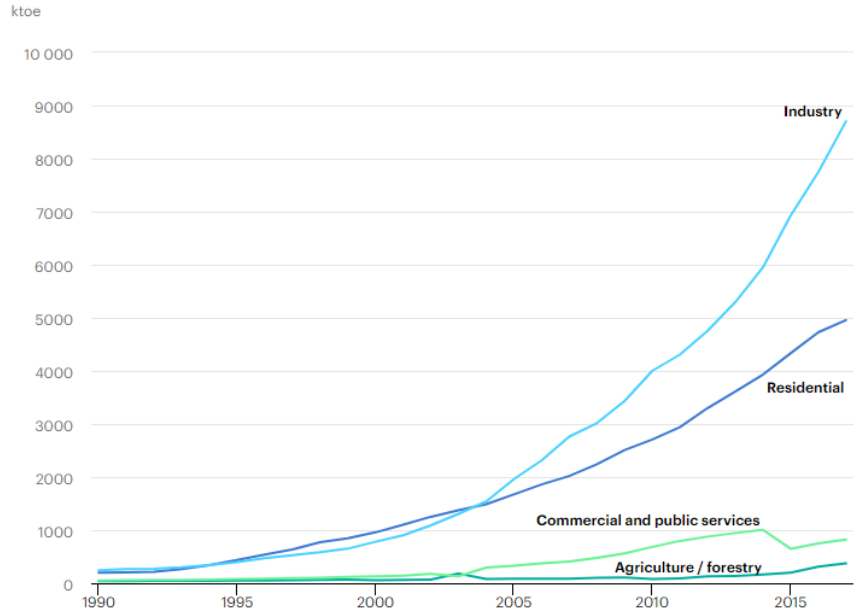


Electricity final consumption by sector, Indonesia 1990-2017



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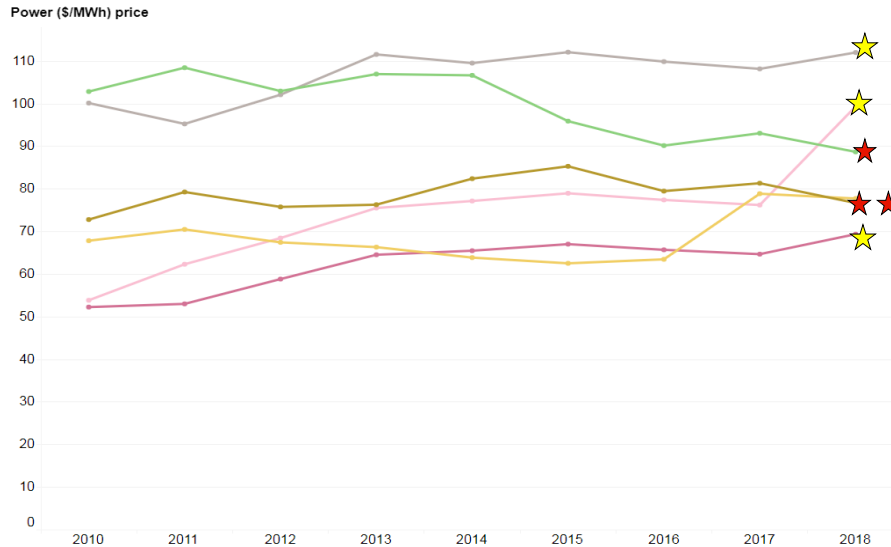
Electricity final consumption by sector, Viet Nam 1990-2017



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# Indonesia and Vietnam Power Price by Segment



**Legend**

Click any price below to highlight them on the chart and data table

- Indonesia Commercial Power Price
- Indonesia Industrial Power Price
- Indonesia Residential Power Price
- Vietnam Commercial Power Price
- Vietnam Industrial Power Price
- Vietnam Residential Power Price



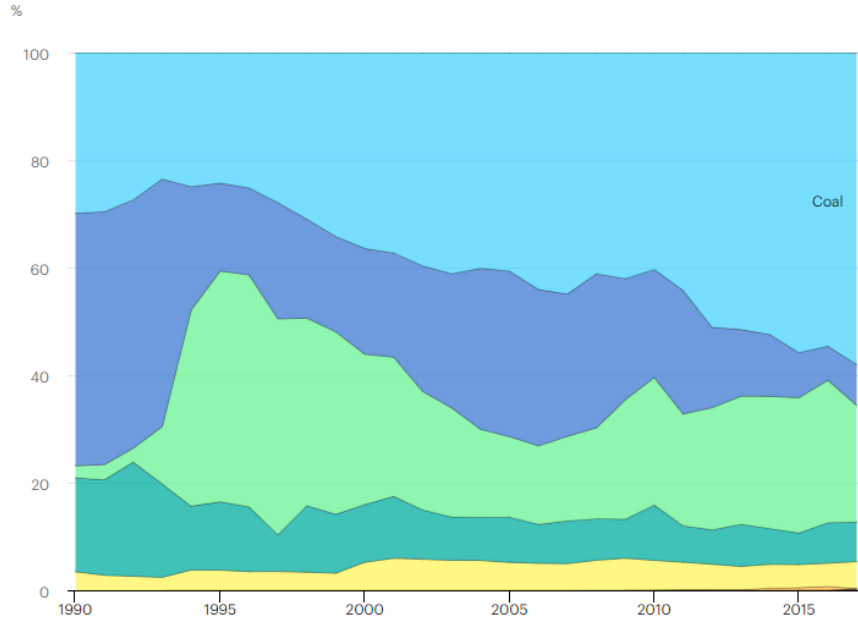
\$/MWh	2010	2011	2012	2013	2014	2015	2016	2017	2018
Indonesia Commercial Power Price	102.81	108.41	102.92	106.91	106.61	95.86	90.12	93.02	88.65
Indonesia Industrial Power Price	72.76	79.23	75.73	76.25	82.36	85.26	79.44	81.29	76.65
Indonesia Residential Power Price	67.80	70.45	67.41	66.29	63.83	62.49	63.43	78.83	77.70
Vietnam Commercial Power Price	100.10	95.21	102.06	111.52	109.48	112.05	109.83	108.13	111.97
Vietnam Industrial Power Price	52.22	52.97	58.79	64.50	65.45	66.99	65.66	64.64	69.33
Vietnam Residential Power Price	53.82	62.27	68.42	75.47	77.12	78.93	77.37	76.17	99.30



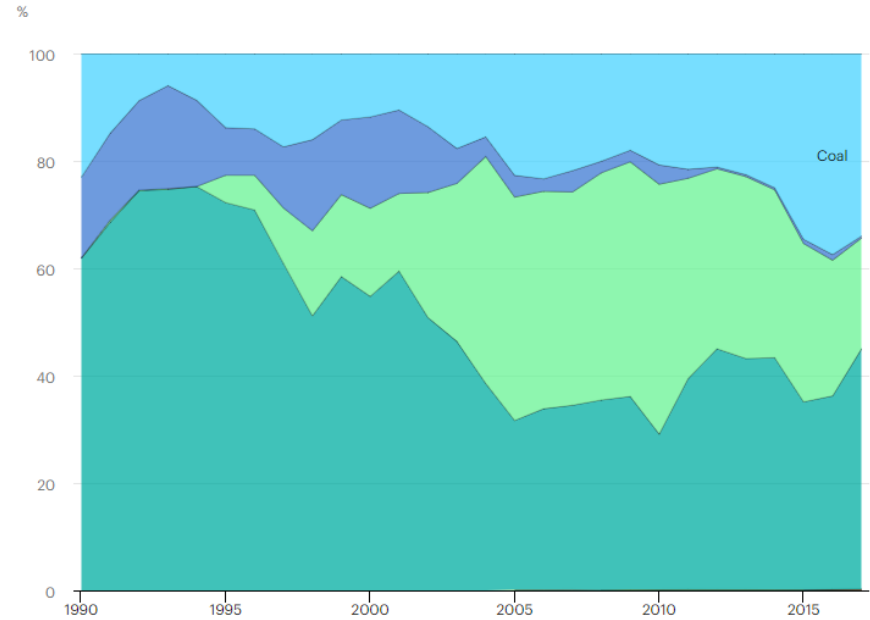
# Indonesia and Vietnam Generation By Source



Electricity generation by source, Indonesia 1990-2017



Electricity generation by source, Viet Nam 1990-2017



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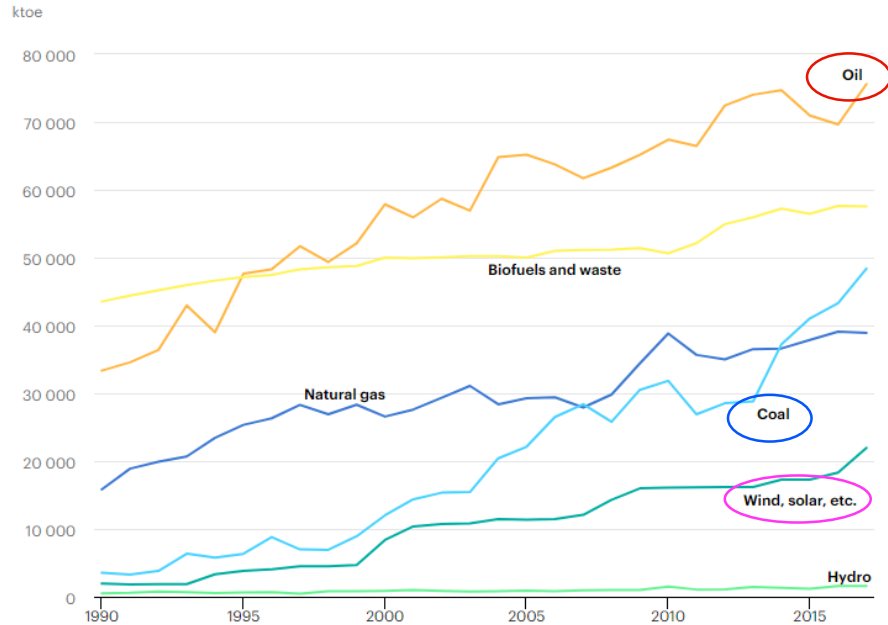
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# Indonesia and Vietnam Total Primary Energy by Source



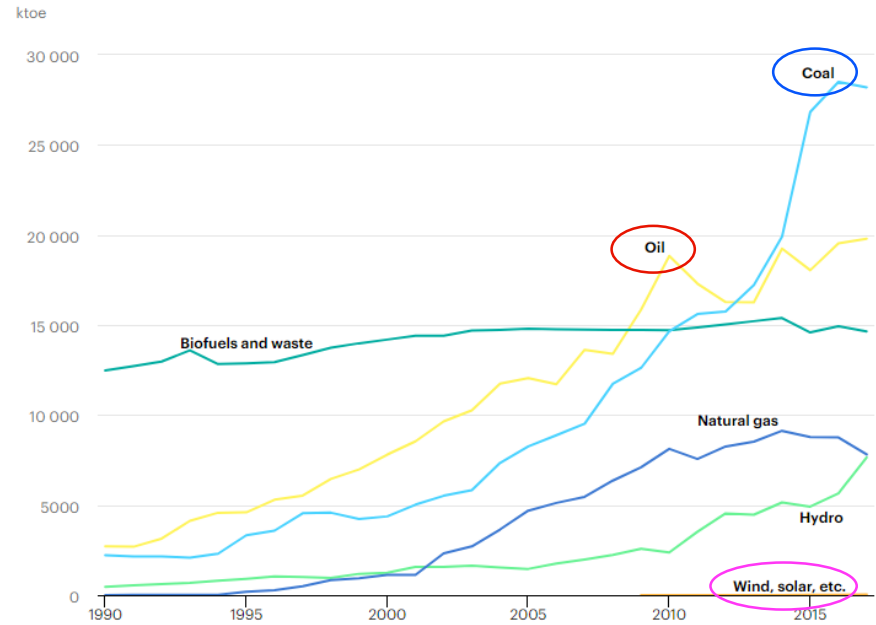
Total primary energy supply (TPES) by source, Indonesia 1990-2017



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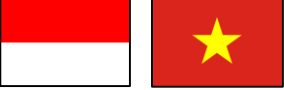
● Coal ● Natural gas ● Hydro ● Wind, solar, etc. ● Biofuels and waste ● Oil

Total primary energy supply (TPES) by source, Viet Nam 1990-2017



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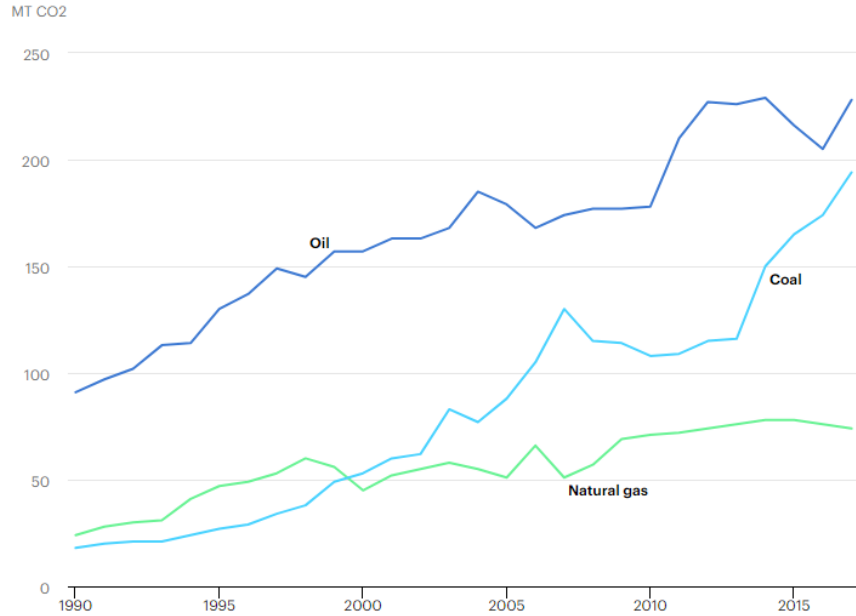
● Coal ● Natural gas ● Hydro ● Biofuels and waste ● Oil ● Wind, solar, etc.



# Indonesia and Vietnam CO2 Emissions by Energy Source



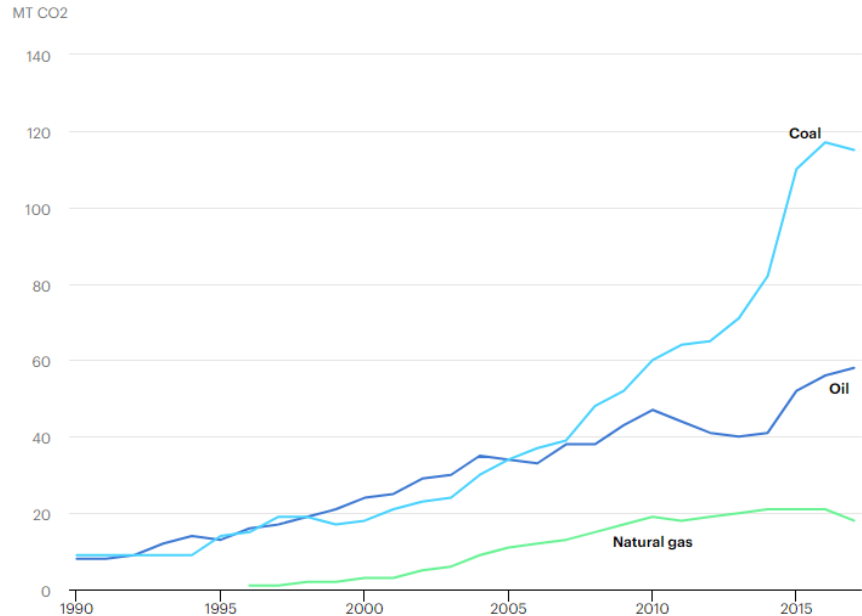
CO2 emissions by energy source, Indonesia 1990-2017



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● Coal ● Oil ● Natural gas ● Other

CO2 emissions by energy source, Viet Nam 1990-2017



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● Coal ● Oil ● Natural gas