

**Tender Evaluation Results for
Technological and Operational Optimization Study to Achieve Flexible Coal-fired
power generation within a Flexible Grid System in Indonesia**
Jakarta, June 23, 2025

To all bid participants and all others that may have concerns,

We extend our heartfelt gratitude to all institutions and/or individuals who have expressed their interests and submitted proposals for the **Technological and Operational Optimization Study to Achieve Flexible Coal-fired power generation within a Flexible Grid System in Indonesia**, organized by the Institute for Essential Services Reform (IESR). Your contributions have been invaluable in advancing Indonesia's Energy Transition narratives through Low Carbon Solutions.

As part of the selection process, we received bids from two (2) different institutions by May 19, 2025. We wish to inform you that the evaluation process has been conducted in compliance with the RfP's protocol, and only one (1) institution that fits the legal and practical requirements.

We are pleased to inform you that **Castlerock Consulting** complies with the qualifications and requirements needed and is selected as the winner of this tender. The winner will be responsible for a project for the Technological and Operational Optimization Study to Achieve Flexible Coal-fired power generation within a Flexible Grid System in Indonesia.

We commend Castlerock Consulting for their outstanding proposal, which demonstrated deep understanding and excellence in the required topic, and has shown clear alignment with the objectives that IESR's looking for.

To all participants, we appreciate your dedication and effort. Your submissions enriched the selection process, and we encourage you to continue contributing in this field. IESR remains committed to fostering collaboration and excellence. We look forward to future endeavors together.

This notification is issued as part of IESR's commitment to encouraging openness and accountability in the bidding process.

Thank you for being a part of this exciting journey.

With best regards,

Signed by:


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Erina Mursanti

Project Manager Green Energy Transition Indonesia